









Adresses: Content (diy/circular) Process (quadruple helix) Governance (role in innovation processes) Integral and increase optionality (policy making)

Start

Country (island(s) region) studies and comparative main report;

Observations and reports of good practices;

Discussions with the project partners;

Discussions with stakeholder groups;

New tool: TIPPING WHEEL (= innovation guide)



Why?



to be able to use **policies for innovation** in a systematic, efficient and intersubjective way

for learning from old cases, for comparing cases, and for creating new cases

to stimulate the discussion on innovation oriented policy instruments, looking back and into the future

to focus on promising, advanced governance options, and **to reduce the number of all potential policy instruments** (n=ca. 500)

to complete the Islands of Innovation project not only with **best and next practices of innovation policy**, but also with a transferable framework and attractive tools



Inspired by Design Thinking

creative, out-of-the box approaches & tools

solution and user-involvement orientation

systematic, transparent development process

excellent communication





TIPPING Wheel

Challenge:





a. Stimulate experiments with new technologies and new societal concepts

With so many new technologies emerging, creative industry actors can be facilitated to find new applications for these technologies. Particularly, we are thinking of technologies, which can be applied on a small-scale level, such as:

- 3D printing
- Modernized production technologies aimed at textile fabrication and fashion
- Bio based materials, both from land and sea
- Sustainable energy technologies
- Digital design and game technology, etc.

Likewise, the creative industry can be invited and stimulated to take the lead in societal challenges, like:

- Islands' waste prevention, resources efficiency and circular economy
- Turning plastic waste into valuable artifacts and art
- Helping to solve disputes between agriculture and nature with creative solutions, etc.









b. Stimulate Creatives' new product and ventures' development

Directly or indirectly, islands' governments can stimulate their creative industries (arts and crafts, product designers, architects, communication and media designers, service and app developers etc.) to develop new, sustainable concepts based upon local conditions and strengths. With an emerging tourism market at many islands, new products based on local -not yet fully explored- materials for instance, can create interesting new product-market combinations, tourists love to buy. Such local materials could consist of new applications of known natural resources, like cork (isolation), shells (building material), wool (isolation) and grain (local food, local beer), but also at completely new products and ventures with new inspiration sources, like the use of seaweed for food and cosmetics as well as the use of salty water areas for the growth of high-quality salty food plants. Likewise, algae from the sea are now building blocks for the small-scale production of bio-based materials, applied in furniture, house building etc. (Studio Veenhoven, 2017)







C. Stimulate new markets of the creative industry, including the own procurement

Islands' governments can stimulate new markets for new services offered at the island by local producers. For instance, local biologically responsible food from innovative suppliers can be offered at events or used for daily use in the municipality cantinas and local municipal institutions, such as schools etc. Also, the municipality could be among the first to become a client at an island cooperative or agency which supplies sustainable energy (the local energy company). More indirectly, islands' governments could support promotion of the "export" of such products and services to the mainland, by making promotion via the website, the tourist office and other channels, like billboards on the ferry boats.





SELF ASSESSMENT



Strategy 1 Working with the Creative Sector

Q1: Who do you define as the Creative Industry on your island?

Q2: What have they contributed so far on the island with respect to Innovation?

Q3: How has Local Government (LG) stimulated the Creative Sector to contribute?

Give your score (mark between 1-10) for the LG activities so far.

Q4: Particularly, to what extent has LG used the TIPPING Strategies 1a, 1b and 1c?

Q5: To your opinion: for what projects and how could LG stimulate the Creative Sector to a higher contribution? At what ambition -give your score for the future- and for which 2-4 Innovation projects should LG aim for in cooperation with the Creative sector?

Results Strategy 1

Score till Today: Future ambition Score: Projects: 1 2 3 4

TIPPING Wheel







STRATEGIE # Stimulating the Young Entrepreneurs Network

3a. Support students innovation projects3b. Help to create housing and working facilities3c Facilitate the establishment of Living Labs







3b. Help to create housing and working facilities for staff and students



Energy Academy Samsoe (DK)





3c. Facilitate the Establishment of Living Labs Lab Vlieland





Islands of

Interreg Europe

Innovation







Example: Eagle Island - Energy Transition

TIPPING Wheel 3.0 The Innovation Projects' Perspective for Islands' New Governance









Example Azores - Agri-Business







Island: Ameland Islands of Sector: Energy Transition **TIPPING Wheel 1.0** Project: Islands of Innovation 1. 11. 2017 Brezets Ruiter Pre-Conditions and Prior History 8 New Challenges Special Institutional 1 for the Creative Sector Arrangements Long-Term Cooperation with Business/SMEs & NGOs Crowd Co-Design 6 3 Stimulating the Young Community Involvement 5 Entrepreneurs Network Fostering Import/Export of Knowledge Belmane, Brezet & Ruiter, 2017





	A = Insprovement Options		
Strategy S	core	Future Score	Argumentation
1. Creative Industry	6	8	- already in Energy Loop. - Kunstingent involved - verious creative induriquels A - better involvement of Kunstingend Energy Promo P - sports 2 Energy Promo
2. Cooperation	3	1¢ twater nexus	-intensively involved Via Covenant (large Companies mainland) - Solar Park
3. Young Entrepublicur	s 6	8	- Schods involved - important next step to stimulate the YE
4. Tuyort/Export Knowledge	g	10	- already via Covenant - studants Have Polytech - Lighthouse for Top Sector Energy (hational)
5. Loumenity Involvement	7	4-4	- 30% population in Local energy company (AEC) - Village Committees involved - ambas sadors - Villages - contribution Hauze
6. Crowd co-design	6	8	- 4 el. cars Hyundai - 1.000 visitors Sohr Park
7. Special Instit. Arrayement 8. Prior Londition	4	7	- to be intensified - only Nature floseum - Energy House to be established
8. Prior Londition	1	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	+ Week of Evergy

On base of:

Country (island(s) region) studies and comparative main report;

Observations and reports of good practices;

Discussions with the project partners;

Discussions with stakeholder groups;

The elaboration and application of the TIPPING (The Innovation Projects' Perspective for Islands' New Governance) wheel methodology;

Lessons learnt from the learning sessions:

Some conclusions (in relation to innovation policy):

- No common definition of innovation ("messy" picture, shopping)
- Not one size fits all (differentiation in approach)
- Sectoral approach (not holistic and integral)
- Extrapolation of exiasting situation (no backcasting)
- Lack on human resourcesto adress innovation policy
- Government mostly funder, no collaborator





multi-level governance

M MACRO

Landscape: economic, cultural and ecological

Islands of

Interreg Europe

Innovation

M MESO

Regime: dominant actors, institutional arrangement (dominant: control and regulation) and shared assumptions

M MICRO

Programs & projects

multi-level governance

characteristics of regime e.g:

- Short term orientation
- Lineair approach of complex problems
- Guarantees on effects
- 28 idea killers
- From project to projects (managing projects in isolation)
- Through outsourcing a lack of in-house capacities and expertise

Paradoxes:

- 1. Innovation **doing** things **differently**
- 2. new goals, old instrument (no problem can be solved from the same level of consciousness that created it (Einstein))
- 3. Increasing control in times of complexity and uncertainty give birth to new complexity (Mintzberg)
- 4. Mostly top down direction setting and bottum-up explorative approaches

Consequences in most cases very little innovation, based on a sector approach and supply driven Hardly nobody is coming to dancefloor



Islands-of-Innovation Model (S. Tijsma, multi-level governance)



Islands of Innovation



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V

#policylearning Simon from @Islandsofinnov7 In order to ensure successful capitalisation, projects have to be integrated into a long-term programme, driven by multilevel governance and a mission-based approach. Check all their good practices: interregeurope.eu/islandsofinnov...





AND

New instruments applied by public bodies (Innovation Policy Fitness



Sources: Teisman, G 2007 & Tijsma, S 2018

^{07:40 - 22} nov. 2018

INNOVATION MIX - COMPETITIVENESS VIS-A-VIS COMPLEXITY & RISK DEALING

HIGH LOW (TRADITIONAL, CONTROL)

· Project Hopping

· Picking Winners

· Ex-Post Monitoring

- · Director
- · Sector Approach
- Standard Policy
 Evoluting
 (Legislation, Regulation, Policy Mix R&D+unding)

& PROBING) · Program/framework: conclutive knowledge Stostering innovation intrastr.

(COOPERATION, LEARNING

- · Working with "Willers or Challenges
- · Reflective Practice
- · Partner
- · Mission oriented

Sources: Teisman, G 2007 & Tijsma, 5 2018

