

From shareholder to stakeholder value

INDUSTRY 5.0

human-centric, sustainable and resilient

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Digitalisation is ...

76% of executives agree that organizations need to dramatically re-engineer the experiences that bring centric manner. (Accenture)







CHANGING the role of workers

Primary target increase efficiency & productivity

This transformation is Industry 4.0

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INDUSTRY 5.0 recognises the power of industry to achieve societal goals beyond jobs and growth to become a RESILIENT PROVIDER OF PROSPERITY, by making production RESPECT THE BOUNDARIES OF OUR PLANET and placing the WELLBEING OF THE INDUSTRY WORKER at the centre of the production process.





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Industry That Works for People

- From technology-driven to human-centric approach
- Safe and qualitative jobs, wellbeing of the worker
- Workers as **investments**, not a mere cost
- Technologies to enhance workers' capacities and foster creativity





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Attracting the Best Talents

- **Scarce skillsets in the digital age**
- **Young people want employers** who share their values

By 2025, 75% of the workforce will be millennials. responsible company. 40% of millennials said they have taken one job offer over another

because of the company's sustainability.

Nearly half of Generation-Z says they would prioritize a job offer that gives them mobility, freedom, and flexibility.



The Deloitte Global Millennial Survey 2020 Millennials and Gen Zs hold the key to creating a "better normal"

Deloitte research reveals "resilient generations." In the face of unprecedented health and economic disruption caused by the COVID-19 pandemic, millennials and Gen Zs express resolve and a vision to build a better future.









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World Economic Forum: creativity #3 most important skill in 2020, after critical thinking and problem-solving. 50% of all employees will need reskilling by 2025, as adoption of technology increases LinkedIn: creativity is #1 top skill companies need.

#Research



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Sustainable Industrial Production

- resource efficiency = doing "better with less"
- adopt full product life-cycle perspective
- improve environmental outcome
- help reach Sustainable Development Goals (SDGs)

"Industry, Innovation and Infrastructure" (#9) and

"Responsible Consumption and Production" (#12)

Industry is responsible for 15 % of the EU's emissions.

Between 1990 and 2019, the EU industry reduced its CO2 emissions by 40% (compared to 25% overall reduction).

Between 1990 and 2016, the energy efficiency of industry in the EU improved by 38%, or 1.8% per year.



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Resilient Industry

- Response to geopolitical and climate challenges
- Flexible and adaptable technologies
- Appropriate skillsets
- Revisiting supply chains
- Societal role of industry





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Industry 5.0: Making It Happen

Concrete actions are needed, in a wide range of policies, including:

- **environment**: industrial waste prevention, secondary materials markets, ...
- technology: R&D for human-centric technologies, ...
- education: develop STEM skills, women's engagement, entrepreneurial skills, ...
- employment: evolving skills needs & employability, labour market transformation, ...
- social: social security, inclusiveness, ...
- regional: supporting European regions facing major transitions, ...
- taxation: tax policies for industry promoting green, human-centric industry



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Industry 5.0: Making It Happen

- First-Ever Industry 5.0 Award
- Roundtable with Industry Leaders to Identify Priority Measures
- Topics in Horizon Europe Work Programmes
- Developing Industry 5.0 Curricula with EIT-Manufacturing





How EU-funded research contributes to Industry 5.0

Some examples

BEYOND 4.0



Examining the future impact of new technologies on JOBS, BUSINESS MODELS AND WELFARE

HuMan Manufacturing



Demonstrating ways FACTORY
WORKERS AND AUTOMATION can
operate in harmony, increasing
productivity, quality, performance,
satisfaction and safety

KYKLOS 4.0



Showing how cyber-physical systems, product life-cycle management, life-cycle assessment, augmented reality, and artificial intelligence technologies and methods can transform **CIRCULAR**MANUFACTURING



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https://ec.europa.eu/info/research-and-innovation/research-area/industrial-research-and-innovation/industry-50_en



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