



European Union | European Regional Development Fund

### **Implementing S3**

Crossborder RIS3 – the cases of "Norte Galiza" and "Algarve, Alentejo and Andaluzia"

Alexandre Almeida ANI – National Innovation Agency (PT)

### Online Workshop

16 March 2022 | Online





# 1. RIS3T – the opportunity

- A joint venture between CCDR-N and Xunta de Galicia
- Opportunity:
  - RIS3 a common framework;
  - Proximity (cultural, economic, transformation)
  - Common challenges impose joint solutions.



- Priorities
  - Agrofood and biotech
  - **I**4.0
  - Health and Active Ageing
  - Culture and Creative industries
  - Renewable energies and sea
  - Mobility



# 1. RIS3T – the challenges

- The challenges:
  - Tradition/culture (lack) on indepth cooperation
  - Commitment
  - Finding the common ground
  - Fighting against crystallization
  - Effective Governance
  - Breaking though inertia
  - Looking Beyond



# 2. RIS3T – Good practice



### Why?

- Joint design in a collectively constructed strategy
  - The **initiative per se** is a good practice.
  - It is important to develop and deepen the patterns of coordination of strategy and policies.
  - Eu Countries and regions face common problems. Low levels of coordination imply a sub-par response and a slowdown in the pace of transformation.



# 2. RIS3T – Good practice (1)



### Monitoring

- Articulated monitoring system
  - Looking at the past and the present;
  - Accountability and reporting to the stakeholders – <u>meaningful participation.</u>
- Observatory RIS3T
  - Going beyond monitoring;
  - Forecasting the future underlining TRANSFORMATION



# 2. RIS3T – Good practice (2)



#### Governance

- Joint task force between Norte and Galiza prepares the operationalization of the strategies regarding cooperation and RIS3T
- Coordination of investments through a "Common investments plan" that coordinates individual actions on both sides of the border, but also jointinvestment actions (e.g. INL).
- Joint development of capacity building projects
- Co-promotion of increased and joint participation in H2020 with joint communication actions and matchmaking/brokerage events





Source: Informe Análise H2020 xuño 2020\_versão final.pdf (ccdr-n.pt)

## 3. Recommendations



- Commitment time consistency of strategy and policy (but it does not mean rigidity)
- 2. Beware of a natural bias for the immediate... RIS3 is about transformation
- 3. Lack of novelty in strategy and policy design (institutional risk aversion?)
- 4. Quadruple helix effectiveness requires improving the transmission mechanism from EDE to policy change.
- 5. Avoid intermittence (from great enthusiasm to loss of momentum)
- 6. Umbilical link with funding programs may be harmful.





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