

**BRIDGES project 7th IPL
Mentoring-1st phase (April-May 2018)
Advisory Team: PP8,PP9**

29 May 2018

Munich, Germany

Calendar

| PP | Date of Session 1 |
|------------------------------------------------------|--------------------------|
| PP1-Kainuun Etu Oy | 7.5.2018 |
| PP2-Kainuu Regional Council | 21.5.2018 |
| PP3 – Lubelskie Voivodeship | 14.5.2018 |
| PP4 – Helsinki Uusimaa Regional Council | 7.5.2018 |
| PP5 – Western Macedonia Regional Development Company | 21.5.2018 |
| PP6-Soca Valley Development Centre | 14.5.2018 |
| PP7-Pannon Business Network Association | 14.5.2018 |

Session structure

Mentoring session sections:

- 1. Good Practices**
- 2. Feasibility Study**
- 3. Action Plan**

1. Good Practices

- **What is the status of the GPs' clearance?**
- **Has the partner achieved organisational change for the implementation of the GPs?**
- **Are the GPs aligned with the ROP/National Strategy?**
- **Has the partner done any testing of the GPs?**
- **Are there any issues with the GPs that need to be solved?**

2. Feasibility study

- **Is the feasibility study concluded?**
- **Have the 2nd readings been taken into account?**
- **Is the partner moving forward towards the formulation of the Action Plan, having taken into account excellence-based long term strategies and investment priorities (if investments are foreseen)?**
- **Has the partner selected specific projects in the feasibility study? Are these projects concrete and achievable?**
- **Does the partner need any feedback on the feasibility study?**

3. Action Plan

- **What is the level of accomplishment of the design of the Action Plan content?**
- **Is the focus of the Action Plan clearly defined, agreed with the SF MA and consolidated?**
- **Have all the relevant (to each partner) Activity Units (AC) been addressed and how?**

Mentoring-Conclusions per PP

PP1-Kainuun Etu Oy

- **Good Practices: 1. CEEI Burgos (PP8).** Adoption level is advanced. Organisational changes by 2020 and “Business Kainuu” entity will determine the final outcome.
- **Feasibility Study: Focus on “Innovation agency certification (EBN) and organizational adjustment”.** Concluded end of May. Concrete project (new model for provision of innovation services).
- **Action Plan: It is in the phase of decision-making and structuring.** The focus is on an “alliance model”, in cooperation with the Regional Authority in terms of resources, organization and services to be provided.

Mentoring-Conclusions per PP

PP2-Regional Council of Kainuu

- **Good Practices: 1. Nordheim Centre of Competence (PP8) & 2. S3 platform for precision farming (PP9). GP1 adoption is advanced. GP2 is delayed due to bureaucracy.**
- **Feasibility Study: FS for lignine is concluded and FS for berry platform will be within the next weeks. Concrete project (new model for provision of innovation services). Organisational changes in the Council by 2020 are taken into consideration.**
- **Action Plan: It is in the phase of formulation, based on the findings of the FSs. The focus is on “forest bioeconomy”, with 3 pillars (wood, chemicals, berries).**

Mentoring-Conclusions per PP

PP3-Lubelskie Voivodeship

- **Good Practices: 1. Autodiagnostic tool (PP9).** The GP adoption process is in its beginning, but the overall design and steps are defined. The partner needs to speed up the process of adoption.
- **Feasibility Study:** The scope of the FS is defined and it is to “discover innovative SMEs and engage them in new projects, cooperations and funding). 80 SMEs will be diagnosed. The MA agrees with the FS and supports the innovation vouchers approach that PP3 follows (amongst the projects proposed in the FS). The FS will be completed by the end of July.
- **Action Plan:** It is in the phase of designing and its content will be based on the findings of the FS. The AP structure is being discussed and agreed with the MA, with an inductive approach around concrete actions, such as the innovation vouchers.

Mentoring-Conclusions per PP

PP4-HURC

- **Good Practices: 1. Large Scale infrastructures (PP1).** The GP transfer is being carried out, currently at the last phase of the adoption process. However, both the regional government needs and the undergoing reform are going to determine the whole process and potential organizational changes. Art. 70 possible activation is still to be clarified.
- **Feasibility Study:** Despite the feasibility study actually concluded without major issues to be reported, further steps ahead require the cooperation of “Business Finland”, a big organization whose relevant decision makers need to be contacted by PP4, for already reached operational level contacts are proved not to be enough.
- **Action Plan:** The Action Plan is at the focusing/structuring stage, initially adopting an inductive approach by starting to plan some actions that will be defining the structure of the Action Plan. For this purpose “Business Finland” cooperation and support will be essential as well.

Mentoring-Conclusions per PP

PP5-Western Macedonia Development Agency

- **Good Practices: 1. Autodiagnostic Tool (PP9) & 2. HURC RIS3 cooperation model (PP4).** PP5 is adopting the selected GPs without any issues. Concrete projects will be included in the Regional Operational Programme of Western Macedonia and the RIS3 call.
- **Feasibility Study:** The aim of the feasibility study, expected outcome and results are defined and only bureaucratic issues need to be solved with the procurement for the expert that will do the feasibility study. This will be concluded till the end of May and the feasibility study will be ready by the end of June.
- **Action Plan:** The Action Plan structure and design is almost finalised, with specific projects that will be launched in the ROP and RIS3 of W. Macedonia region. MA agreement is secured.

Mentoring-Conclusions per PP

PP6-Soca Valley Development Centre

- **Good Practices: 1. KANTOLA (PP2).** GP transfer has been accomplished as expected, proceeding with the adoption of the parts and elements more appropriate in accordance with the particular interests and characteristics of the recipient, being one of their main concerns the capability of the new CC to be flexible enough to meet SMEs needs and requirements. The other major issue, which is still to be solved, is how to ensure the funding, and therefore the survival, of the CC after this initial period of 2-3 years of public funds. A private-public mix will be considered for this purpose.
- **Feasibility Study:** The feasibility study on the Aquaculture centre of competence is completed. The study visits (from PP6 to Finland-GP owner and from Finland to Slovenia) facilitated the FS completion. The FS includes concrete projects and the GP adopted is used in the FS properly.
- **Action Plan:** The Action Plan design is proceeding without major issues and is 60% complete. Focus is decided and agreed with RSK and local MA (sub-division of national MA).

Mentoring-Conclusions per PP

PP7-Pannon Business Network Association

- **Good Practices: 1. KANTOLA (PP2).** GP clearance is half way through. The study visit to Kantola, Finland has proved to be essential. PP7 needs to speed up the transfer process in order to catch up with the project requirements in terms of implementation development.
- **Feasibility Study:** The focus of both FS and AP has changed, being now additive manufacturing (which includes 3D printing, along with other techniques for wood constructions through layering) and development of sensors. Therefore, the CC to be established will have this scope. An acceleration in the production process of the FS should be expected in order to keep the pace.
- **Action Plan:** The AP structure and scope is to be agreed with the new MA, which is being determined by the results of April 2018 elections. This will probably mean extra time requirements to be taken into account.

Next steps

Mentoring

- **Phase 1 of the mentoring (April – May 2018): Completed (PP8+PP9)**
- **Phase 2 of the mentoring (June – August 2018) (PP8+PP9)**
- **Phase 3 of the mentoring (Sept – December 2018) (PP8+PP9)**
- **Mentoring sessions reporting (PP8+PP9+PP1)**
- **Conclusions report on the mentoring on AC1, 2, 3 and 4 (PP8+PP9+PP1)**

Next steps

Other activities

- **Feedback and guidance on regional partners' feasibility studies and action plans. (PP8 + PP9)**
- **Peer review in Helsinki meeting.**
- **Peer review report (PP9)**

THANK YOU