

**Smart Latvia: SME DIGITAL maturity
self-assessment online tool - values
and lessons learned**

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AND COMMUNICATIONS TECHNOLOGY
ASSOCIATION

CAMPAIGN «SMART LATVIA»

Drivers for digitalization

[Small and medium-sized enterprises]



Awareness raising about **benefits of digitalization**



Evaluation of enterprises **digital maturity**



Digital competence developments for **managers** and **employees**



Best practice stories and impact **demonstration**

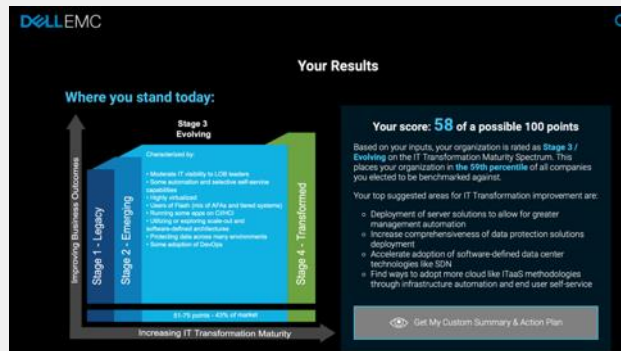
SMART LATVIA and DIGINNO ONLINE SME DIGITAL MATURITY RECOMMENDER TOOL

- **Awareness raising** for SMEs about need of digitalization
- Starts a **movement** (discussion) inside the company **towards digitalization**
- **Gives a kick** - help to do the first steps
- Understanding **where your enterprise stands compared with others** (the sector, region, turnover, employees)
- Concrete **links to other tools, sources, online materials** etc.



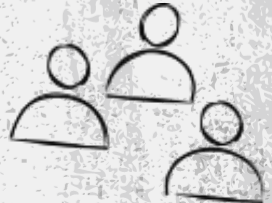
DESK RESEARCH FINDINGS ON EXISTING DIGITAL MATURITY ASSESEMENT TOOLS

- Over 20 tools identified and screened
- All reviewed tools analyzed together with project partners
- Lesson to learn from the Desk research analysis:
 - Structure of the tool
 - Methodology of the tool
 - Result presentation



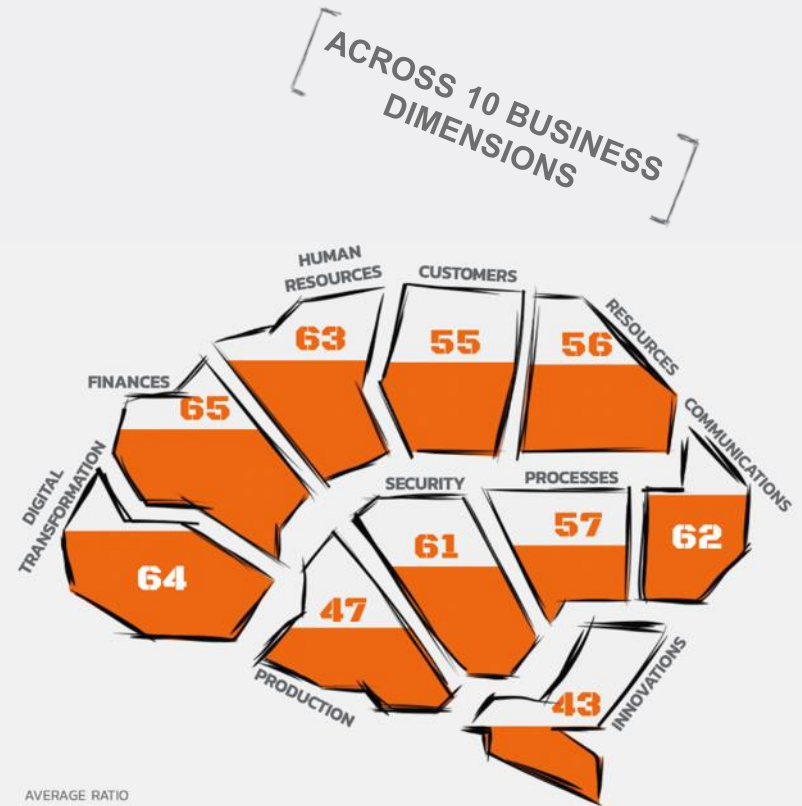
PRINCIPLES of BUILDING SMART LATVIA TOOL

- Orientation on **different business processes and aspects**
- **Use of business (SME) , not IT terminology**
- Consider **possibility to skip detailed questions**
- Have **attractive visual and graphical solutions**
- Smart presentation of **individual and overall results**
- **Recommendations** based on each SME assessment results



AWARENESS RAISING FOR SMEs

1. Digital transformation and competition
2. Financial data management
3. Human resources environment
4. Customer relationship management
5. Resource management
6. Communication and customer relations
7. Digitalization of processes
8. Security policy and practices
9. Digitalization in production
10. Innovation and growth perspectives



10. Innovation and growth perspectives



Do you feel familiar with the most important trends and updates of digital solutions for your company? Are you considering/planning to implement digital solutions within your company during the next 2-3 years?

10.1. Digitalization on innovation of products and services (A good or service that is new or significantly improved. This includes significant improvements in technical specifications, components and materials, software in the product, user friendliness or other functional characteristics.)

10.2. Digitalization on innovation of organization processes (A new or significantly improved production or delivery method. This includes significant changes in techniques, equipment and/or software.)

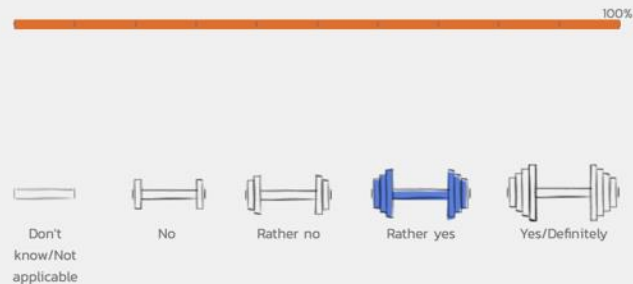
10.3. Digitalization on innovation of organizational structure (A new organizational method in business practices, workplace organization or external relations.)

10.4. Digitalization on innovation of marketing (A new marketing method involving significant changes in product design or packaging, product placement, product promotion or pricing.)

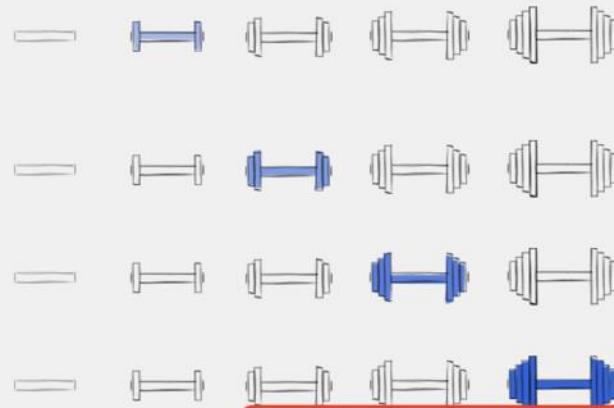
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BACK



LESS X



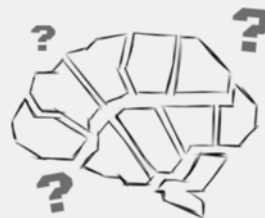
Submit your answers and finish test

SUBMIT ANSWERS

YOUR RESULTS



OVERALL RESULTS



DETAILED

YOUR SCORE:

FITNESS CLUB



UPDATE ANSWERS

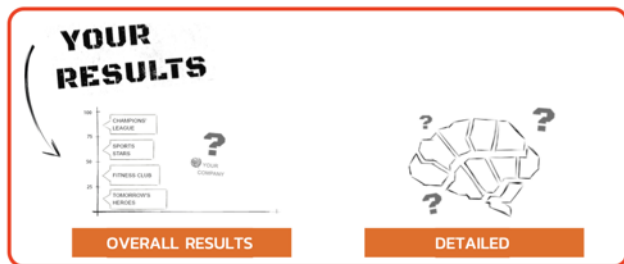
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YOUR SCORE:



The Champions League company is a forerunner in digitalization with deep understanding of digital business models, product structures, processes, technologies, tools, and organizational models. Its organization and internal processes have been designed with digitalization in mind. The Champions League company continuously follows international research and identifies relevant benchmarks also outside its own industry when seeking new ways to improve its strategic impact and operational excellence. The Champions League company has also the ability to leverage support from a portfolio of trusted, world-class partners representing different aspects of digitalization. A well-managed network of internal digitalization champions masters the skills needed in identifying, planning, leading, and explaining even the most complex and expansive projects or organizational changes. These champions go on to execute comprehensive digitalization projects, monitor their results, and manage business consequences and dynamics. They have a systematic approach to process improvement with the potential to make a significant impact on company-wide goals and productivity.

WE RECOMMEND:

Digital transformation and competition

- You should regularly evaluate your digital solutions to ensure that they are up-to-date and compatible with each other.
 Search for: [IT audits, assessments](#)

- You should set up a formal process for evaluating your employees' key competences.
 Search for: [IT audits, assessments](#)
- You should make sure all your key processes are digitalized and automated. For example, software robots can help with routine IT tasks.
 Search for: [robotic process automation](#)
- You should update your company's digital strategies regularly. Follow key implementation projects closely!
 Search for: [digital transformation](#)

Financial data management

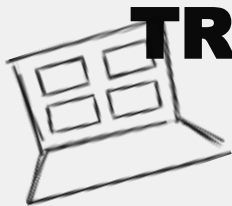
- Leading companies have the ability to define, integrate, retrieve, and use financial and other data for both internal applications and external communication. They focus on how data is integrated into business applications and how it is passed along from one business process to another.
 Search for: [enterprise data management, EDM](#)
- Leading companies have integrated solutions that ensure encryption and protection of all data transfers, detailed delivery reports, automatic backups, and audit logs.
 Search for: [Payment Services Directive, PSD, PSD2](#)
- If you have successfully introduced an e-invoicing system within your company, you should also encourage suppliers to issue e-invoices. This is simply because a PDF or a scanned invoice, which cannot be processed automatically, transfer their processing costs onto your shoulders.
- Leading companies have maximized the use of invoices with their suppliers and customers. A PDF document or a scanned invoice must be processed manually, which increases their handling costs.
 Search for: [Payment Services Directive, PSD, PSD2](#)
- Leading companies have integrated their e-invoicing system into other enterprise IT systems, such as document circulation and approval, warehouse and inventory tracking system, etc.
 Search for: [enterprise data management, EDM](#)

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Descriptions of all result categories are available [HERE](#)

DIGINNO TOOL COMPARES DIGITAL TRANSFORMATION IN BALTIC SEA REGION COUNTRIES



[ENG language version combining all regions](#)

Baltic Sea region versions:

- Latvia
- Denmark
- Estonia
- Lithuania
- Poland
- Sweden



**EVALUATE YOUR
COMPANY'S DIGITAL
MATURITY**

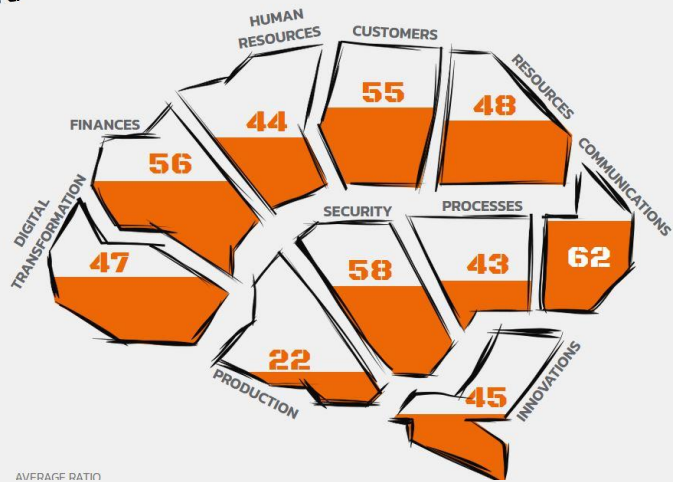
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AVERAGE RESULTS



— AVERAGE RATIO

4 RESULT CATEGORIES

AVERAGE RESULTS



THE SECTOR

- All -
- Construction
- Energy & Natural Resources
- Information and Communications Technology
- Agriculture
- Metalworking and Mechanical Engineering
- Medicine and Pharmacy
- Media, advertising, creative

REGION

- All -
- Denmark
- Estonia
- Finland
- Germany
- Latvia
- Lithuania
- Poland
- Sweden

TURNOVER

- All -
- Turnover up to 0.5M EUR
- Turnover 0.5M - 1M EUR
- Turnover 1M - 2M EUR
- Turnover 2M - 10M EUR
- Turnover over 10M EUR

EMPLOYEES

- All -
- 1 - 10
- 11 - 50
- 51 - 100
- 101 - 200
- Over 200

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[Each result category has a detailed description](#)

Over
1500

COMPANIES HAVE EVALUATED THEIR DIGITAL MATURITY in LATVIA

ONLY A FEW SECTORS HAVE PERFORMED
DIGITAL TRANSFORMATION



8%

Full digital
transformation

20%

Basic solutions have
been implemented,
slowly embracing the
latest IT solutions

50%

Basic IT solutions
have been
implemented

10%

Thinking about the
introduction of IT solutions

SECTOR ASSOCIATION SURVEY: LATVIAN COMPANIES IN THE EARLY DIGITAL PATH
THE SURVEY WAS CONDUCTED IN 2019. IN MARCH OF THE YEAR, POLLING 51 INDUSTRY
ASSOCIATION EXECUTIVES

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 Microsoft

 Edisoft

 VISMA

 LURSOFT®

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BREGARDS

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THANK YOU!



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