



European Union European Regional Development Fund

Project Situation

Third Learning Journey











Vilnius, 18th April 2018



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Annex. Financial Execution



1. Brief Description of the project

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MANUMIX aims to strengthen and improve the effectiveness and efficiency of innovation policy-mixes for AM at regional level through EVALUATION AND POLICY LEARNING

MANUMIX's final goal is to improve 4 policy instruments related to each region's ERDF Operational Programme 2014-2020 (policy mixes).

Specific Objectives

- To analyse and improve regional RDI policy-mixes in the area of advanced manufacturing
- To strengthen and improve the evaluation of regional RDI policy-mixes for advanced manufacturing
- To ensure a better RDI policy-mix implementation and management

1. Brief Description of the project



MANUMIX is a 4 year project starting in January 2017 and finishing in December 2020.

It is structured in two phases:

PHASE I: Learning and Action Plan Design (2 years)

MAIN OUTPUT: Definition of the Local Action Plans

Each region will define an action plan to change its MANUMIX policy-instrument or its management (i.e. evaluation system at policy-mix level) by December 2018.

PHASE II: Action Plan Implementation (2 years)

MAIN OUTPUT: Implementation of the local Action Plans

Action plans must be implemented throughout 2019-2020 (phase II)

In Phase I, will specifically address 5 thematic co-learning areas (learning pillars):

- 1. Innovation policy-mix for advanced manufacturing
- 2. Monitoring and indicators
- 3. Action-oriented evaluation: how to make use of evaluation for decision-making purposes?
- 4. Evaluation of innovation policy-mixes: towards an integrated evaluation
- 5. Evaluation management: means, resources and efficiency in terms of cost/benefit



2. Financial Execution

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We have only spent the 70% of what we had planned in 2017

It is necessary that each partner reschedules its budget in order to follow the spending plan. What was not possible to spend can be spent during the following semesters

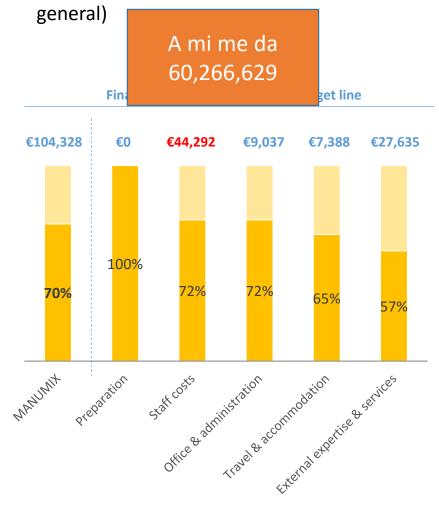




2. Financial Execution

All budget lines are below the planned level

The budget line that shows a higher grade of execution is staff cost (72% in 2017; 28,3% in



Global financial execution by budget line

Budget line	Total budget	Reported	%	_
Preparation	15,000	15,000	100,0%	
Staff costs	555,353	156,934	28,3%	
Office & administration	83,300	23,540	28,3%	28,26 28,26
Travel & accommodation	86,400	13,613	15,8%	15,76 18,17
External expertise & services	197,608	35,901	18,2%	26,13
Equipment	-	-	-	
TOTAL	937,661	244,987	26,1%	



3. Milestones and indicators

3. Milestones and indicators. Milestones



All of the activities to be finished by the end of the second semester have been done

	ACTIVITY	OUTPUTS	Objective	Result	
	Elaboration of the Study	Joint Base-Line Study	1	1	Done
		Project management meeting	7	2	In progress
		Workshop	5	2	In progress
		Study visit	4	2	In progress
a) EXCHANGE OF EXPERIENCE	Learning Journey	Minutes from L J	5	2	In progress
		Learning document	5	2	In progress
		Methodology for the peer review	1	1	Done
		Peer review exercises	3	-	Starting
	Stakeholders meetings	Stakeholders meetings	20	15	In progress
	Off line activities	Communication strategy	1	1	Done
		Newsletters	5	2	In progress
b) COMMUNICATION AND DISEMMINATION	On line activities	Website update and publications in social networks	8	2	In progress
DISEMIMINATION		Partner's websites update	8	2	In progress
	Press communication activities	Press releases	20	18	In progress
	Events	High level political dissemination event	1	-	In 2020
	Steering Comittee meeting	Minutes from the Steering Comittee meeting	5	2	In progress
		Partnership agreement	1	1	Done
		Project decission making structure definition	1	1	Done
		Individual progress reports (phases I & II)	30	12	In progress
c) PROJECT MANAGEMENT	Other	Joint progress report (phase I)	4	2	In progress
		Annual joint progress report (phase II)	2	-	In 2019-20
		Final project report	1	-	In 2020
		Action plans	4	-	In 2018

There is some delay related to the development of the peer review exercises

3. Milestones and indicators. Activities



Before the third reporting period, there are new tasks to complete

Some of them should be the result of this meeting and the peer reviews sessions

	Activity	Outputs	S3 1 2 3 4 5 6	
	Elaboration of the Study	Joint Base-Line Study		
		Project management meeting	1	
		Workshop	1	
		Study visit	1	
a) EXCHANGE OF EXPERIENCE	Learning Journey	Minutes from L J	1	
		Learning document	1	
		Methodology for the peer review		
		Peer review exercises	111 1	
	Stakeholders meetings	Stakeholders meetings	4	1 PER REGION
	Off line activities	Communication strategy		
		Newsletters	1	
b) COMMUNICATION AND	On line activities	Website update and publications in social	1	
DISSEMINATION	On the activities	networks	1	
DISSEMINATION		Partner's websites update	1	
	Press communication activities	Press releases	4	1 PER REGION
	Events	High level political dissemination event		
	Steering Comittee meeting	Minutes from the Steering Comittee meeting	1	
		Partnership agreement		
		Project decission making structure definition		
c) PROJECT MANAGEMENT	Other	Individual progress report		
	Other	Joint progress report (phase I)		
		Annual joint progress report (phase II)		
		Final project report		
		Action plans		

3. Milestones and indicators. Programme and indicators

MANUMIX project success is measured by the indicators reflected in the application form

These indicators contribute to the indicators defined by the Interreg Europe Programme

Type of indicators

Pre-defined by the programme

Output indicators Targets related to the implementation of the project

Result indicators Achievements of the project Self-defined performance indicators Targets related to each policy-instrument

3. Milestones and indicators. Output indicators



The outputs are the tangible deliverables of the project which contribute to the results.

They are directly related to the activities to be developed in the project

INDICATORS	TARGET	BASQUE COUNTRY	LITHUANIA	PIEDMONT	WEST WALES & THE VALLEYS	ACHIEVED	This indicator quantifies both the	
Number of policy learning events organised	30	4	2	5	4	15	Learning Journeys and the stakeholders meeting.	
Number of good practices identified ¹	8	0	0	0	0	0	The individual interviews with the stakeholders are	
Number of people with increased professional capacity due to their participation in interregional cooperation activities ²	44	-	-	-	-	-	quantified like one meeting.	
Number of action plans developed ²	4	-	-	-	-	-		
Number of appearances in media (e.g. press)	28	16	3	9	3	31		
Average number of sessions at the project pages per reporting period	6,000	256	NA	NA	NA	256		

MANUMIX project output indicators

¹ This indicator only can be quantified once a good practice is validated by the JTS. Please, see the Good Practice presentation ² Those indicators will be quantified at the end of phase I of the project



3. Milestones and indicators. Communication indicators

In order to improve the communications indicators, Innobasque has planned some additional activities

All partners should collaborate to improve those figures



	Innobasque	All Partners
Number of appearances in media (e.g. press)	 Notifying the media about the FLJ and the final meeting in Brussels with the objective to reach additional publications in press 	 Notifying the media about the Learning Journey located in its region with the objective to reach additional publications in press
Average number of sessions at the project pages per reporting period	 To upload to the website all the documents related to each LJ, stakeholders meeting, etc. To update the website all the news related to the projects. To design a banner to be included in all the partners' websites and signatures of email To publish on Twitter all the news and information of the Project with a link to the website 	 To provide Innobasque with news and information related to the Project to be upload to the website To incorporate the banner of Manumix in their websites and email signatures To retweet the content of the Project published by Innobasque in Twitter.

3. Milestones and indicators. Result indicators



The results are direct effects of the project

They should be achieved by the end of the project

MANUMIX project result indicators

INDICATORS	TARGET	DISTRIBUTION	ACHIEVED
Number of Growth & Jobs or ETC programmes addressed by the project where measures inspired by the project will be implemented 100% of policy instruments addressed with structural funds link	4	1 per region	0
Number of other policy instruments addressed by the project where measures inspired by the project will be implemented	0		0
Estimated amount of Structural Funds (from Growth & Jobs and/ or ETC) influenced by the project (in EUR)	4,300,000	Only Lithuania	0
Estimated amount of other funds influenced (in EUR)	0		0

3. Milestones and indicators. Self defined performance indicators



In order to ensure consistency in the programme's evaluation, each project is required to fill in a certain number of pre-defined result and output indicators

Each partner should develop the activities to reach its self-defined objectives

Partners self-defined performance indicators

	INDICATORS	TARGET	ACHIEVED
Policy instrument 1: Basque Country	Number of improved instruments cofounded by ERDF and related with AM	2	0
Policy instrument 2: Lithuania	Number of financed projects, related to advanced manufacturing	5	0
Policy instrument 3: Piedmont	Number of indicators (selected among those of the ERDF ROP 2014-2020) to be applied to the regional evaluation system to assess the policy implementation process, consistency and impact.	3	0
Policy instrument 4: West Wales & the Valleys	Number of enterprises supported to introduce new to the market products	245	35

3. Milestones and indicators



The indicators are the core of the project

All the partners should pay attention to reach the objectives established

Instructions for all the partners

- All partners should monitor the results achieved by their activities.
- The indicators are as important as the financial execution.
- All partners should complete the indicators.
- All the partners must keep evidences of the indicators. This information must be sent to Innobasque.



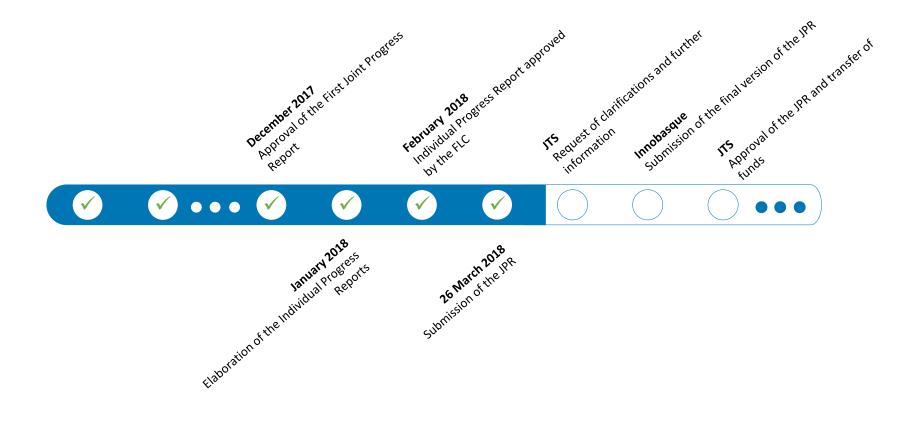
4. State of situation of the JPR

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The Joint Progress report has been sent to the JTS the 26th March

A request for clarifications and/or further information will arrive soon





5. Next steps

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5. Next steps

There is an intense work to do before the next LJ to achieved the project objectives

All partners must fulfil their activities according with the plan

Next steps	April	May	June	July	August	September				
Good Practices										
CDI elaborates GP draft	04/05	5								
Partners validate and submit the GP to the GI	PDB	11/05								
Partners identify additional GP		21/05								
Partners submit the GP to the GPDB		04/0	06							
Deliverables fo the 4 th LJ										
Orkestra sends the guidelines for partners' presentations	27/04									
Each partner prepares a draft of presentation	ı	28/05								
Orkestra provides feedback to presentations		31/05								
Partners send final presentation to Orkestra			15/06							
Diffusion of presentation among partners			22/06							
Preparation of Q&A for the learning worksho	p			3-4/07						
Stakeholders meeting										
	3 rd Learning Jouney-Vilna-		^{4th} Learning Jouney-Cardiff-							

5. Next steps



There is an intense work to do before the next LJ to achieved the project objectives

All partners must fulfil their activities according with the plan

Next steps	April	May	June	July	August	September
Web						
Innobasque designs a banner to be included in the web pages						
All partners include the banner in their webpages a emails signatures						
Innobaque uploads to website all documents of the project						
All partner send news and information to Innobasque						
Innobasque updates the web page						
Notification of media about the LJ						
3 rd Progress Report						
Submission of the PR to FLC				15/07		
Submission of the PR to LP					15/08	
LP submits the PR to JTS						30/09
	earning y-Vilna-			Learning ey-Cardiff-		



Annex. Financial Execution

Annexes



Financial execution by budget line and partner over planned expenditure in 2017

Dedact line	1	nnobasqu	e	Basque Gov.				MOSTA			NPIEMON	TE	Welsh Gov.			Orkestra		
Budget line	Planned	Reported	%	Planned	Reported	%	Planne d	Reported	%	Planned	Reported	%	Planned	Reported	%	Planned	Reported	%
Preparation	15,000	15,000	100%	0	0	0%	0	0	0%	0	0	0%	0	0	0%	0	0	0%
Staff costs	56,978	45,390	79,66%	8,250	7,765	94,1	79 ¹ 0	6,997	16,27%	38,032	37,989	99,89%	24,000	13,776	57,40%	46,930	45,015	95,92%
Office & administration	8,546	6,809	79,67%	1,237	1,165	94,16%	6,451	1,050	16,27%	5,704	5,698	99,90%	3,600	2,066	57,40%	7,039	6,752	95,93%
Travel & accommodation	3,000	3,896	129,87%	1,500	225	14,99%	1,500	2,539	169,3%	7,500	2,118	28,24%	4,500	1,534	34,09%	3,000	3,3(54,18
External expertise & services	37,200	28,580	76,83%	2,200	0	15,0	0 0	1,694	19,93%	8,500	4,578	53,86%	5,200	0	0%	1,936	1,049	54,17%
Equipment	0	0	0%	0	0	0%	0	0	0%	0	0	0%	0	0	0%	0	0	0%
TOTAL	120,724	99,675	82,56%	13,187	9,155	69,42%	59,461	12,280	20,65%	59,736	50,384	84,34%	37,300	17,376	46,59%	58,905	56,117	95,27%



Annexes

Financial execution by budget line and partner over total budget

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	Innobasque			Basque Gov.			MOSTA			FINPIEMONTE			Welsh Gov.			Orkestra		
Budget line	Total budget	Reported	%	Total budget	Reported	%	Total budget	Reported	%	Total budget	Reported	%	Total budget	Reported	%	Total budget	Reported	%
Preparation	15,000	15,000	100%	0	0	0%	0	0	0%	0	0	0%	0	0	0%	0	0	0%
Staff costs	123,418	45,390	36,78%	20,625	7,765	37,65%	100,056	6,997	6,99%	111,148	37,989	34,18%	64,000	13,776	21,52%	136,106	45,015	33,07%
Office & administration	18,512	6,809	36,78%	3,093	1,165	37,66%	15,008	1,050	6,99%	16,672	5,698	34,18%	9,600	2,066	21,52%	20,415	6,752	33,08%
Travel & accommodation	16,500	3,896	23,61%	7,500	225	3,00%	12,000	2,539	21,16%	19,500	2,118	10,86%	13,500	1,534	11,36%	17,400	3,301	18,97%
External expertise & services	110,100	28,580	25,96%	6,600	0	0%	19,000	1,694	8,92%	32,900	4,578	13,92%	22,600	0	0%	6,408	1,049	16,37%
Equipment	0	0	0%	0	0	0%	0	0	0%	0	0	0%	0	0	0%	0	0	0%
TOTAL	283,530	99,675	35,15%	37,818	9,155	24,21%	146,064	12,280	8,41%	180,220	50,384	27,96%	109,770	17,376	15,83%	180,329	56,117	31,12%





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