MANUMIX

Interreg Europe

European Union
European Regional
Development Fund

PEER REVIEW PROPOSAL

ORKESTRA

Basque Institute of Competitiveness

www.orkestra.deusto.es/en/

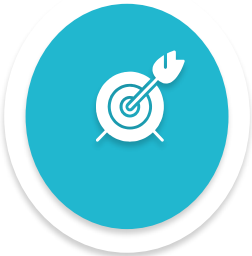
Orkestra
BASQUE INSTITUTE
OF COMPETITIVENESS
DEUSTO FUNDATION

Peer Review

Building a common framework

WHAT DO WE UNDERTAND FOR IT?

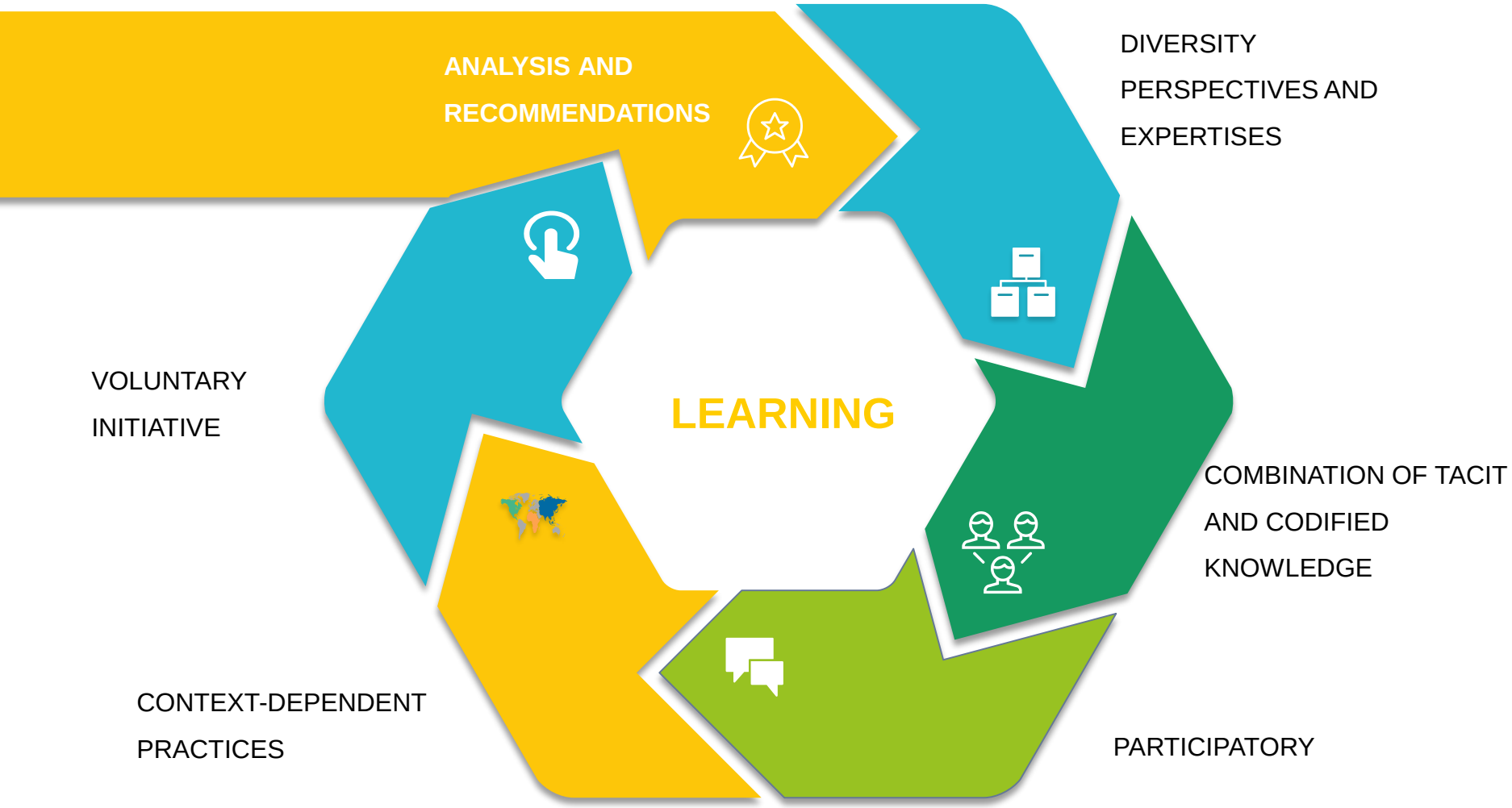
Policy learning exercise where one region's actors involved in the policy-making process identify their learning interest topic, open their information and will to receive constructive inputs from other regions' peers with the assistant of experts.



WHAT DO WE WANT TO ACCOMPLISH?

- To generate a transformative learning process around evaluation of innovation policy-mixes for AM in the MANUMIX regions
- To produce effective, realistic and constructive policy recommendations
- Improve regional policy-mixes for Advanced manufacturing thanks to peers advise and incorporate main lessons (actions plans)

Key characteristics



Source: Own elaboration based on "*The contribution of Peer revieews to S3"* (Nauwealaers, 2015)

Peer Methodology Proposal

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Open call (OC)

- Initiatives proposals
- Voluntary Region to be reviewed/ host (HR)
- Peer panel: Orkestra (1), HR (at least 1), Regions interested (at least 1)

Background document (BD)

- Prepared by Orkestra and HR
- Shared and discussed with peer panel
- Design of face to face meetings (ORK+HR+ PP

Face to face meeting (FM)

- Visit in situ HR (Learning Journey)
- Visits/ interviews /workshops
- Discussion between peer panel and stakeholders

Final Document (FD)

- Prepared by Orkestra and contributions peer panel
- Include recommendations for the HR

Action plans and following up (AP)

- HR elaborate and incorporate recommendations in Action Plan.
- Implementation of Action Plans (Phase 2)

Actors and main roles:

Peer Panel

Actor	Role
Host Region (HR)	• Define learning interest with Stakeholder Group (SG) • Identify leader (s) of the exercise which must have relevant knowledge • Open to share information and organize interviews/workshops in situ with relevant actors • Elaborate and incorporate recommendations in Actions Plans to be implemented.
Peer Region (PR)	• Interested in learning and contribute to HR policy-making • Identify peer panel member (s) which must have relevant knowledge on the chosen theme • Participate and contribute actively
ORKESTRA	• Thematic expert throughout the exercise • Advise in defining proposals along with HR and PR • Elaborate analysis reports and recommendations with peer panel inputs • Advise throughout the process

Peer Review Plan:

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Phase I | **Phase II**

Interregional learning process | Implementation of Action Plan

Semester 1	Semester 2	Semester 3	Semester 4	S5	S6	S7	S8
P1. Innovation policy for Advanced Manufacturing	P2. Action-oriented evaluation	P3. Monitoring and indicators P4. Evaluation of innovation policy-mixes	P5. Evaluation Management				

~~Open Call Jun 2017~~

Open Call
Sep- 2017

No Peer Review

BD 1 - BC
Jan 2018

BD 2 - LT
Feb 2018

FM 1 - BC
Mar 2018

FM 2 - LT
May 2018

BD 3 - WW
May 2018

FM 3 - WW
Jul 2018

FD 1/FD2 – BC/LT
Jul 2018

FD 3 - WW
Sep 2018

AP- LT, WW, PM
Nov 2018
Presentations of the Action Plans

PM Peer review to be designed.

3 Peer Peview

- **Open call (OC)**
- **Background Document (BD)**
- **Face to face meeting (FM)**
- **Final Document (FD)**
- **Action plans and following up (AP)**

Actions Plans and Following up

Regional Interests:

IDENTIFIED TOPIC FOR THE PEER REVIEW.	
Wales	Action orientated Evaluation
Lithuania	The most important topic for the project's peer-review, which is relevant to the case of Lithuania, is the proper design of innovation policy (proper policy-mix), and, at the same time, developing intervention logic of innovation policy that matched more closely the needs of stakeholders and, in particular, of the beneficiaries
Basque Country	The design and evaluation process of the three programs included in the scope of the project.

Regional Interests (II):

WHY IS IT IMPORTANT?	
Wales	Share and learn evaluation approaches to innovation policy
Lithuania	Key Issues: 1) formulated policy instruments are not responding properly to the time aspect (policy formulation and design stage takes too long); the relevance of the policy instruments is lost in the policy formation stage, it becomes difficult for businesses and research institutions to meet the requirements and accumulate the necessary investments; 2) investing in innovation policy is risky; policy makers usually pose unreasonable expectations to results of the projects of potential policy-makers; 3) policy instruments are financed by the European Union funds, due to this reason a lot of additional stringent requirements are added for policy instruments that are unfavourable to the beneficiaries; 4) in the case of commercialization, policy makers do not take into account the resources and time needed for this stage, which results in unprovoked requirements for project results that make policy instruments unattractive to potential policy-makers; 5) significant administrative burden when applying for project support; 6) Lithuania's innovation sector lacks foreign capital investment; policy instruments are not suitable for foreign companies and foreign research institutions; 7) the design of policy tools lacks the aspect of project continuity assessment; lack of tiered funding, policy integrity; 8) there is a lack of timely public hearings during the design of policy tools.
Basque Country	To design a new evaluation methodology for the combined evaluation of the three programs. As a starting point, we need to review the design and evaluation process of each of them.

Regional Interests (III):

WHICH LEARNING PILLAR IS CONNECTED WITH?	
Wales	All
Lithuania	1.Innovation policy-mix for advanced manufacturing
Basque Country	1. Monitoring and indicators 2. Action-oriented evaluation: how to make use of evaluation for decision-making purposes? 3. Evaluation management: means, resources and efficiency in terms of cost/benefits

Regional Interests (IV):

WHICH SPECIFIC EXPERIENCES WOULD YOU LIKE TO SHARE WITH THE CONSORTIUM	
Wales	Share with Partners the innovation dashboard pilot project – Arloesiadur, which WG and IACW has worked with NESTA. Which should help share experiences and ideas with the following. Action-oriented evaluation: how to make use of evaluation for decision-making purposes?: 1.When to use evaluation within the policy-making cycle?: 2.Who should be involved in the decision-making and how is the process conceived?; 3.Which types of decisions are we talking about?; 4.Which would be the needed coordination mechanisms? The discussions will be settled around the specific practices of the innovation mixes each region from the MANUMIX project has selected. Inclusion of specific examples and reflection/inputs from other cases of uses of evidence for decision making will be encouraged to focus the learning pillar in a very practical way. As a result, learning about the main drivers for incorporating evidence into the practice agenda will be pursued.
Lithuania	Lithuania would like to share current issues, challenges, facing the formulation of innovation policy instruments. There would be important to hear good practices for Lithuania, success stories, also, legal, financial engineering aspects in innovation policy formulation. Lithuania can provide concrete examples of why politics do not work in the Lithuanian context in one way or another, and suggest possible alternatives to problem solving that could be considered by experienced consortium partners. The development of an innovation culture is an important aspect for implementation of innovation policy in Lithuania, the existence of good practices, success stories for Lithuania would be very relevant. Lithuania would also like to share its experience in the process of developing innovation by dividing the link between research development activities and economic activity. Lithuania faces enormous challenges by properly separating these innovation links. An international dimension in innovation policy is important, it would be interesting to learn more about the opportunities for universities, the expansion of the international dimension of entrepreneurship. In the end, it would be interesting for Lithuania to share the experience of how future innovation policy actors in advanced regions are getting involved in the implementation of policy, and the existence of good practices developing the competence of policy-makers in the preparation stage of complex innovative projects, especially at the international level.
Basque Country	• The design and evaluation processes of each of the programs • The indicators used for the monitoring of the programs

Regional Interests (V):

WHICH REGIONS WOULD YOU LIKED TO BE INVOVED IN THE PEER REVIEW?	
Wales	Happy to share with all partners
Lithuania	Good practices of all regions would be relevant and important to Lithuanian case.
Basque Country	Openned to all

METHODOLOGICAL PREFRENCES	
Wales	----
Lithuania	Workshops and Interviews
Basque Country	Workshop

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Thank you!

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Questions/Comments welcome

Project smedia